Culturally and Developmentally Appropriate Supervision

RESOURCE GUIDE



Culturally Competent Organizations:

- Have a defined set of values and principles
- Value diversity
- Have the capacity to conduct self-assessment
- Are conscious of the dynamics inherent when cultures interact
- Have institutionalized culture knowledge
- Have developed adaptations to service delivery reflecting an understanding of cultural diversity
 - National Center for Cultural Competence (NCCC)

Six Dimensions of Multicultural Supervision

- 1. Supervisor-focused personal development
- 2. Family support professional-focused personal development
- 3. Conceptualization
- 4. Skills
- 5. Process
- 6. Outcome/evaluation



Keys to Providing Developmentally Responsive Supervision

- Assign new staff members fewer cases and have them shadow other staff. Provide guidance when they seem uncertain.
- Shadow new and experienced staff members in a variety of situations, giving immediate, strengthbased feedback.
- Compare your documentation from a shadowed visit to the family support professional's documentation. Remember, your ability to provide quality supervision is dependent on complete and accurate documentation from the family support professional.
- Assign cases based on family support professional's developmental level and skill, rather than on a rotation basis.
- Allow more autonomy for staff who have shown a certain level of mastery.
- Allow your staff to review you as a supervisor and be responsive to their feedback.

Tips for Dealing with Performance Issues:

- Identify and determine the source of performance issues early.
- Is the performance problem related to job stress or factors outside the job?
- Are the presenting performance issues symptoms of a larger, underlying problem?
- Does the issue stem from a lack of understanding of the staff person's role? Would clarification of their role solve the problem?
- Are your expectations clear and in writing? Is the problem your lack of communication about such expectations?



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Resources

Chapter 1: Welcome

Chapter 2: Defining Cultural Competency

- What is Cultural Competence? <u>Handout</u>
- Where Does My Organization Stand? <u>Handout</u>
- Introduction to Cultural Competence, Fairfax County, VA Public Schools <u>Transcript</u>
- Defining Cultural Competence, Fairfax County, VA Public Schools <u>Video</u> and <u>Transcript</u>

Chapter 3: The Importance of Cultural Competence

- The Importance of Cultural Competence, Fairfax County, VA Public Schools <u>Video</u> and <u>Transcript</u>
- The Four Stages of Cultural Competence, Fairfax County, VA Public Schools <u>Video</u> and <u>Transcript</u>
- Daily Demonstrations of Cultural Competence, Fairfax County, VA Public Schools <u>Video</u> and <u>Transcript</u>
- The Next Steps, Fairfax County, VA Public Schools, Fairfax County, VA Public Schools <u>Video</u> and <u>Transcript</u>
- Culturally Competent Guiding Values and Principles <u>Handout</u>

Chapter 5: Cultural Competence and Multiculturalism

- Discussing Multiculturalism With Your Team Video
- Conducting a Cultural Competence Assessment Handout
- Cultural Competence Self-Assessment <u>Handout</u>
- Six Dimensions of Multicultural Supervision Handout
- Cultural Relativism Scenarios 1 and 2 Transcripts

Chapter 6 Developmentally Responsive Supervision

- Determining Your Staff's Developmental Level <u>Handout</u>
- Keys to Providing Developmentally Responsive Supervision <u>Handout</u>
- Developmentally Responsive Supervision Case Scenario <u>Handout</u>
- Counseling Impaired Staff Handout
- Addressing Performance Issues Crossword Puzzle <u>Handout</u>



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